

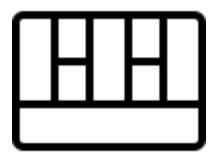
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# Analysis for Grailed Inc.

## Business model canvas

## SWOT ANALYSIS

## RECOMMENDATION







# Business model canvas

### GRAILED'S CUSTOMER SEGMENTATION



## ENTHUSIASTIC BUYERS AND SELLERS

- Really care about fashion
- Willing to refresh their closet by trading on Grailed



#### MASS MARKET SELLERS

- Professional buyers
- Use online platform to extend their business
  - A large amount of stock



#### RATIONAL BUYERS

- Having clear goal
- Usually time savers
- Relatively low willingness to pay



#### PROFIT MAKER (SELLERS)

- Sell products with high profit margin, e,g,, supreme, sneakers, etc.
- Focus on products with limited quality, often spend time line up for clothing.
- Usually defined as "resellers"



#### "HYPEBEAST" (BUYERS)

- Irrational buyers who don't have shopping plans
- Relatively high willingness to pay
- Consists of striking logos

# Business model canvas

WHY WE DON'T FOCUS ON THE OPERATING MODEL CANVAS?



## Value Proposition and Customer relationships

• How do they treat customers differently?

## Special Partner:

Editorial columnists

## **Special Activities:**

- User generated content on social media
- Collaboration with celebrities
- Events like showroom during Paris fashion week



# Threats & Opportunities

HIGHLY COMPETITIVE MARKET MEANS....

Area	1. External Situation		2. Internal Situation	
	Industry	Competitive market	Business Model	Financial
Analysis	<ul> <li>Expanding quickly</li> <li>Very low barrier of entry</li> <li>Few loyal customers</li> <li>Focus on variety of products</li> </ul>	<ul> <li>Rivalries</li> <li>Competitors are in big sizes</li> <li>Customer segmentations are so different need to be treated differently</li> </ul>	<ul> <li>Processes are not concise enough</li> <li>Low flexibility</li> <li>Reputation and Reliability</li> </ul>	<ul> <li>Two round fundraising</li> <li>Heavily rely on the funding</li> <li>Revenue from Commission rate</li> <li>High input cost</li> </ul>

## Threats & Opportunities

AS A INNOVATIVE COMPANY, THEIR CHANCES ARE....

> Financial Perspective

Core Competency: Building a community instead of marketplace

Embraced the benefit of social work Short and long term Recommendations

AS A INNOVATIVE COMPANY, THEIR CHANCES ARE....

## Short Term

- Allow buyers purchase without an account
- Build direct relationship with fashion brands
- Host more offline activities

### Long Term

- Develop more payment method to simplify the process
- Use different strategy to target five customer segmentation



# Questions and Discussion

