

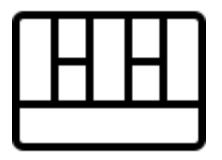
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Analysis for Grailed Inc.

Business model canvas

SWOT ANALYSIS

RECOMMENDATION







Business model canvas

GRAILED'S CUSTOMER SEGMENTATION



ENTHUSIASTIC BUYERS AND SELLERS

- Really care about fashion
- Willing to refresh their closet by trading on Grailed



MASS MARKET SELLERS

- Professional buyers
- Use online platform to extend their business
 - A large amount of stock



RATIONAL BUYERS

- Having clear goal
- Usually time savers
- Relatively low willingness to pay



PROFIT MAKER (SELLERS)

- Sell products with high profit margin, e,g,, supreme, sneakers, etc.
- Focus on products with limited quality, often spend time line up for clothing.
- Usually defined as "resellers"



"HYPEBEAST" (BUYERS)

- Irrational buyers who don't have shopping plans
- Relatively high willingness to pay
- Consists of striking logos

Business model canvas

WHY WE DON'T FOCUS ON THE OPERATING MODEL CANVAS?



Value Proposition and Customer relationships

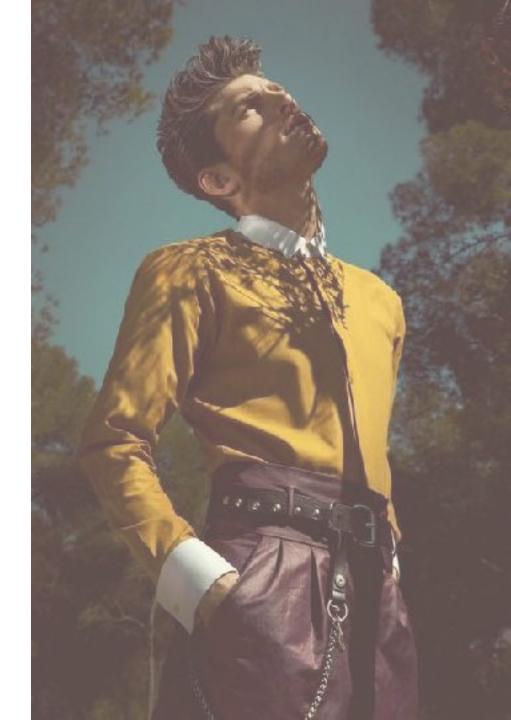
• How do they treat customers differently?

Special Partner:

Editorial columnists

Special Activities:

- User generated content on social media
- Collaboration with celebrities
- Events like showroom during Paris fashion week



Threats & Opportunities

HIGHLY COMPETITIVE MARKET MEANS....

Area	1. External Situation		2. Internal Situation	
	Industry	Competitive market	Business Model	Financial
Analysis	 Expanding quickly Very low barrier of entry Few loyal customers Focus on variety of products 	 Rivalries Competitors are in big sizes Customer segmentations are so different need to be treated differently 	 Processes are not concise enough Low flexibility Reputation and Reliability 	 Two round fundraising Heavily rely on the funding Revenue from Commission rate High input cost

Threats & Opportunities

AS A INNOVATIVE COMPANY, THEIR CHANCES ARE....

> Financial Perspective

Core Competency: Building a community instead of marketplace

Embraced the benefit of social work Short and long term Recommendations

AS A INNOVATIVE COMPANY, THEIR CHANCES ARE....

Short Term

- Allow buyers purchase without an account
- Build direct relationship with fashion brands
- Host more offline activities

Long Term

- Develop more payment method to simplify the process
- Use different strategy to target five customer segmentation



Questions and Discussion

